

CERTIFICATE

OF PARTICIPATION

is presented to

Erly S. Esguerra

Thirty-Two (32) Management and Leadership Training Hours

for his/her active participation during the four-day "Seminar-Workshop on Succession Planning cum Crafting of the VSU's Succession Plan," held on July 28-31, 2025, from 8:00 AM to 5:00 PM at the Center for Continuing Education, Visayas State University - Main Campus, Visca, Baybay City, Leyte.

Given this 31st day of July 2025 at the CCE Building, Visayas State University, Visca, Baybay City, Leyte, Philippines.

HONEY SOFIA V. COLIS

Director, Human Resource Management and Development FE JENNIPER B. PEREZ

Human Resource and Organizational Development Consultant

PROSE IVY G. YEPES

University President