





Department of Liberal Arts and Behavioral Sciences COLLEGE OF ARTS AND SCIENCES **VISAYAS STATE UNIVERSITY**

MA. THERESA P. LORETO

Rating

4 - Very

1 - Poor

Equivalents: 5 - Outstanding

Satisfactory 3 - Satisfactory 2 - Fair

College Dean

OFFICE PERFORMANCE COMMITMENT & REVIEW (OPCR)

I, JETT C. QUEBEC, Head of the Department of the Department of Liberal Arts and Behavioral Sciences, commits to deliver and agree to be rated on the attainment of the following targets in accordance with the indicated measures for the period July-December 2021.

JETT C. QUEBEC Department Head

Date:

January 5, 2022

RDE Commitments*** Min. FTE (2) Publication Research Extension Personnel Department Head Faculty W/ Univ. Designated Position 0 0 0 Regular Faculty (VSL)* 12 36 3 0 6 Regular Faculty (TLS)* 27 18 486 0 0 11 Part time Faculty 19 21 399 0 0 0 Admin Staff Members 0 929 13 6 On vacation-sick-leave status. Ratio of Instruction and RDE commitments should be determined based on FTE of 18 units

Note:

TOTAL:

^{***} Professors and Associate Professors are required to commit RDE outputs (Please Performance Indicators under Research (UMFO 3) and extension (UMFO 4)

						Actual Accomplishments			Rating		Remark (Details
MFO No.		Success/Performance Indicator (PI)	Units/Persons Responsible	Department Target	% Accom- plishment	Details of Accomplishments	Quality	Efficiency	Timelines	Average	of the targetted output indicators with **)
MFO 1	ADVAN	CED EDUCATION SERVICES (20%)									
	OVPI MF	O 1. Graduate Degree Program Management	Services								
	1 e	11. Percentage of graduate school faculty ngaged in research work applied in any of the ollowing:	Dept. Head & Faculty								
		pursuing advanced research degree program (Ph.D) *		NONE							

Faculty Members: JCQ-JQuebec, JDI-JImbong; RJT-RToring, JMD-JDiao; BAP-BPOnce; AEG-AGenotiva; SRLM-SMartinez, GCF-GFernandez; JSB-JBagulaya, FV-AVillaroya; LAL-LLiwanag; AAP-AParmis; MGE-MGEnaya; BPE-BEnaya, EGF-EFernandez, DRF-DFlandez; RAB-RAbande; MEG-MEGabunada: CNR-CRola; SML-SMLubrio, PMO-PPquibulan, AVO-AOclinaria; DPA-DAcoritay; MCV-MVillas; PCD-PDomingo; GMS-GSantianes; MCP-MPascual; JEPadilla; CAPadilla

^{**} On Teacher's Leave status. Minimum FTE required is 18 units

	b.	years (investigative research, basic and applied scientific research, policy research social science research)		NONE							
	C.	producing technologies for commercialization or livelihood improvement		NONE							
1	d.	whose research resulted in an		NONE							
OVPI N	MFO 2	. Graduate Student Management Services									
Pl 1: Pe		tage of graduate students enrolled in research	Dept. Head & Faculty	NONE							
Pl 2: Pe	ercen	tage of accredited graduate programs *	Dept. Head & Faculty	NONE							
PI 3: N		er of graduate degree specializations offered ed *	SRLM, AAP, MVG, DPA,	1	2	MS Language Teaching; Magdev Language Teaching	5	5	5	5.00	
Pl 4: T	otal F	TE coordinated, implemented & monitored*	AAP,MCV, , CNR , DAP, RAB, SML, MVG	9	20.33	LTNG 221, LTNG 205, LTNG 300, LTNG 218, LTNG 290, LTNG 214, LTNG 216, LTNG 212, LTNG 209, LTNG 227, LTNG 207, LTNG 299, LTNG 225, ENGL 229, LTNG 211, ENGL 232, LTNG 290	5	5	5	5.00	
PI 5: P		stage increase in number of graduate students		50%	NA						
		ntage increase in number of students who ithin prescribed period *		75%	NA						
PI 7: N		er of graduate students awarded with action *		NONE							
PI 8: N	Numbe	er of graduate students advised *	AAParmis; SRMartrinez	2	17	MS LT and MEd English	5	5	5	5.00	
PI 9: N	lumbe	r of instructional materials developed *					-				
On-li	ine re	ady courseware	DAP, RAB, SRLM, MVG, CNR, JCQ	2	11	LTNG 211, LTNG 205, ENGL 232, LTNG 290, LTNG 214, LTNG 212, LTNG 216, LTNG 209, LTNG 211, ENGL 229,LTNG 218	5	5	4	4.67	
Flexil	ble ins	structional materials	DAP, RAB, SRLM, MVG, CNR, JCQ	10	44	LTNG 211, LTNG 205, ENGL 232, LTNG 290, LTNG 214, LTNG 212, LTNG 216, LTNG 209, LTNG 211, ENGL 229, LTNG 218	5	5	4	4.67	
Asse	essme	nt tools	DAP, RAB, SRLM, MVG, CNR, JCQ	10	64	LTNG 211, LTNG 205, ENGL 232, LTNG 290, LTNG 214, LTNG 212, LTNG 216, LTNG 209, LTNG 211, ENGL 229, , LTNG 218	5	5	5	5.00	

		DAP, RAB, SRLM, MVG, CNR, JCQ	7	16	LTNG 211, LTNG 205, ENGL 232, LTNG 290, LTNG 214, LTNG 212, LTNG 216, LTNG 209, LTNG 211, ENGL 229, , LTNG 218	5	5	5	5.00
WFO 2	HIGHER EDUCATION SERVICES (50%)								
***********	PI 1. Percentage of first time licensure exam takers that pass the licensure exams *		N/A						
	employed *	DRF	60%	60%		4	5	4	4.33
	PI 3. Percentage of undergraduate student population enrolled in CHED-identified and RDC-identified priority programs *		NONE						
	Pl 4. Percentage of undergraduate programs with accreditations *		NONE						
	PI 5: Total FTE, coordinated, implemented and monitored *	Dept. Head & Faculty	640	1,892.87	Regular and Part-timers	5	5	5	5.00
	PI 8: Number of students advised: *								
	On thesis/ field practice/special problem		1	65	ABEL	5	5	5	5.00
	No. of approved manuscript submitted within prescribed period		1	none					
	On consultation	All Faculty Members	100	1,455	1st Sem. 2021-2022 students online consultation with the teachers	5	5	5	5.00
	PI 9: Number of student organizations advised/ assisted								
	Student organizations advised	Faculty	1	3	USSC; ABELS Society; Debate Society	5	5	5	5.00
	Student organizations assisted on student related activities	Faculty	1	3	USSC; ABELS Society; Debate Society	5	5	5	5.00
	PI 10: Number of instructional materials developed *								
		Dept. Head &			ScSc 16, ScSc 13, Humn 11, Phlo 11, ScSc 14, Fing 12, Elst 110, Fing 11, Humn 12, Humn 13, Humn 15, Comm 11, ScSc 12, Elst 107, Elst 101, Elst 104, Elst				
	On-line ready courseware	Faculty	10	54	105, Els t106, Litr 135, Elst 112, ELDs 121, ELDs 122, Fing 14, LDS 126, ELDS 127, Elst 199, ELPr 13, TEGr 112, ELng 122, CAED 152, CAED 101, CAED 103, CAED 132, Litr 112	5	5	4	4.67
	Flexible instructional materials	Dept. Head & Faculty	20	285	SeSc 16, SeSc 13, Humn 11, Phlo 11, SeSc 14, Fing 12, Elst 110, Fing 11, Humn 12, Humn 13, Humn 15, Comm 11, SeSc 12, Elst 107, Elst 101, Elst 104, Elst 105, Els t106, Litr 135, Elst 112, ELDs 121, ELDs 122, Fing 14, ELDs 126, ELDs 127, Elst 199, ELPr 133, TEGr 112, ELng 122, CAED 152, CAED 101, CAED 103, CAED 132, Litr 112	5	5	4	4.67

	Assessment tools	Dept. Head & Faculty	20	410	ScSc 16, ScSc 13, Humn 11, Phio T1, ScSc 14, Fing 12, Elst 110, Fing 11, Humn 12, Humn 13, Humn 15, Comm 11, ScSc 12, Elst 107, Elst 101, Elst 104, Elst 105, Elst 106, Litr 135, Elst 112, ELDs 121, ELDs 122, Fing 14, ELDS 126, ELDS 127, Elst 199, ELPr 133, TEGr 112, ELng 122, CAED 152, CAED 101, CAED 103, CAED 132, Litr 112	5	5	5	5.00	
	PI 10: Number of virtual classrooms created and operationalized	Dept. Head & Faculty	50	139	ScSc 16, ScSc 13, Humn 11, Phlo 11, ScSc 14, Fing 12, Elst 110, Fing 11, Humn 12, Humn 13, Humn 15, Comm 11, ScSc 12, Elst 107, Elst 101, Elst 104, Elst 105, Els t106, Litr 135, Elst 112, ELDs 121, ELDs 122, Fing 14, ELDS 126, ELDS 127, Elst 199, ELPr 133, TEGr 112, ELng 122, CAED 152, CAED 101, CAED 103, CAED 132, Litr 112	5	5	5	5.00	
	PI 11: Additional Outputs	Dept. Head & Faculty								
MFO 3	RESEARCH SERVICES (10%)									
	PI 1. Number of research outputs in the last three (3) years utilized by the industry or by other beneficiaries *	Dept. Head & Faculty								
	PI 2. Number of research outputs completed within the year *	Dept. Head & Faculty	1	NONE	On-going					
	PI 3. Percentage of research outputs published in internationally-referred or CHED recognized journal within the year (2%) *									
		Bande, Rhodora			Sa Baragyuhon nga Kapurupud-an (Growing up in Tropical Islands)					
		Bande, Rhodora			2.Tibus, E., Oyzon, V., Bendulo, H., & Bande, R. (2021). Prevalence of English (L2) Lexicon in Conversations of Waray (L1) Speakers: What are we doing with these children?. Journal of Educational and Human Resource Development (JEHRD), 9, 22-34. Retrieved from http://literm.org/index.php/jehrd/article/view/317					
		Padilla, Corazon &* Padilla, Joseph			(3) Morpho-Syntactic Error Analysis in Written Compositions of MTB-MLE Policy Students/International Journal of Social Sciences and Educational Studies vol.8 issue 2 June 2021					
		Padilla, Corazon &* Padilla, Joseph			4) Concept Analysis of Kalinaw among Cebuano Speakers Using Kawakita Jiro Method/Indonesian Journal of Language and Linguistics vol.6 no.2 May 202					

In refereed int'l journals	Padilla, Corazon &* Padilla, Joseph	2	8	5) Automatic Teachers No More Josef Look into Teachers' Role in Postmethod Era/Silliman Journal (ISI indexed) Vol.62 no.1 Jan-June 2021	5	5	5	5.00
	Quebec, Jett & Fernandez, Gurialdo			Healthy Environment and Democratic Governance as Pathways to Peace: An Experience from a Rural Fishing Village in the Philippines, JC Quebec, AC Españo, GC Fernandez Jr, International Journal of Aquatic Science, ISSN: 2008-8019				
	Imbong, Jerry D.			7. "Uncovering Christinaity's Dangerous Memory: CNL and the Churhc's Revolutionary Legacy" Published at MST Review Journal; MST Review 23/1 (2021): 65-89. Received, 2 March 2021; Accepted, 5 June 2021; Published. 15 June 2021				
	Quebec, Jett & Fernandez, Gurialdo			8. Rainforestation as an Instrument for Environmental Education: A Philippine Rural Community Experience GC Fernandez Jr, MJM Bande, JC Quebec, Turkish Online Journal of Qualitative Inquiry (TOJQI) Volume 12, Issue 7, July, 2021:1393 – 1401				
in refered national journals	Liwanag, Leslie Anne	1	2	1) "Sabi Nila at Ayon sa Amin: Lisod Sabton!" Ang mga Etnikong Estereotipo At Pansariling Estereotipo sa mga Cebuano at Waray sa Visayas State University (Ethnic Stereotypes ans Self-Stereotypes of Cebuanos and Warays in Visayas State University) (co-authors: Romeo J. Toring, Jr. and Hilda A. Pedrera)	5	5	5	5.00
	Liwanag, Leslie Anne			Diskurso ng Araling Pilipino na Umiiral sa mga Artikulo ng Malay Journal (The Discourses of Philippine Studies in the Articles of Malay Journal) (co-authors: Dr. May L. Mojica and Dr. F.P.A. Demeterio III)				
PI 4. Number of research outputs presented in regional/national/ int'l fora/conferences *								
				Title of Paper: The Image of Leyte Island in the Beyer Collection of the National Library of the Philippines Conference Organization: 43rd Annual Conference of the Ugnayang Pang-Aghamtao, Inc (UGAT) Anthropologies				
	Enaya, Mary Grace			of (De)Colonization and Beyond (international conference) Date: December 7-10, 2021 via Zoom Presenter with Romeo J. Toring Jr., Hilda A. Pedrera, Precious Elaine D. Tubigan, Daniel Joseph T. Tan				

In int'l fora/conferences	Liwanag, leslie Anne	2	4	Nov. 25-27, 2021: lka-45 na Parribansang Kumperensiya sa Sikolohiyang Pilipino: "#TindogTayo: Pagbangon at Paninindigan para sa Sarili, Kapwa, at Bayan," Pambansang Samahan sa Sikolohiyang Pilipino and University of the Philippines Visayas Tacloban College	4	5	5	4.67	
	Miaga, lanvie Norean			3. Presented paper entitled "Dive into the Dark Contours of Pandemic: Lived Experiences of Pre-Service Social Studies Teachers" in 2nd International Conference on Education, Environment and Agriculture (ICEEA2021) on August 25-26, 2021					
	Imbong, Jerry D.			4. PHAVISMINDA Conference and UP Cebu International Conference on Decolonization					
	Enaya, Mary Grace			1. Title of Paper: Sabi Nila at Ayon sa Amin, "Lisod Sabton!": Ang mga Etnikong Estereotipo At Pansariling Estereotipo sa mga Cebuano at Waray sa Visayas State University Conference Organization: Buwan ng Wika 2021 na may temang Filipino at mga Katutubong Wika sa Dekolonisasyon ng Pag-iisip ng mga Pilipino: Kumperensiya Buwan ng Wika 2021 Wika, Midya, at Kultura					
	Liwanag, leslie Anne			2) Aug. 28, 2021: Kumperensiya sa Buwan ng Wika 2021, Filipino Department, De La Salle University, Manila • Attitude tungkol sa Diborsiyo at Panukalang Batas sa Diborsiyo ng mga May-Asawang Mamamayan ng Ika-Limang Distrito ng Leyte: Pagkakaiba-iba batay sa Relihiyon, Religiosity, at Antas ng Edukasyon (co-authors: Angelie E. Genotiva, Rose P. Capulla, Aldrin R. Palermo, John Martin A. Diao, Dr. Melanie D. Turingan, and Shiela Mae G. Labor) • "Sabi Nila at Ayon sa Amin: Lisod Sabton!" Ang mga	4	5	5	4.67	
In nat'l/regional fora/conferences		2	5	Etnikong Estereotipo At Pansariling Estereotipo sa mga Cebuano at Waray sa Visayas State University (co- authors: Romeo J. Toring, Jr. and Hilda A. Pedrera)•					
	Liwanag, leslie Anne			3) Aug. 27, 2021: Hasaan Journal Tomo VI: Paglulunsad 2021, Filipino Department, University of Sto. Tomas, Manila • "Sabi Nila at Ayon sa Amin: Lisod Sabton!" Ang mga Etnikong Estereotipo At Pansariling Estereotipo sa mga Cebuano at Waray sa Visayas State University (coauthors: Romeo J. Toring, Jr. and Hilda A. Pedrera)					

		Gabunada, Maria Vanessa			Presented research article on Regional literature: Pitfalls and Promises of Philippine Studies by National Research Council of the Philippines					н
		Villaroya, Al Franjon M.			5) Religious Unfreedom: Medication and Covid 19 2nd Summit of the Union of Societies and Associations of Philosophy in the Philippines, National Conference of Philosophical Association of the Philippines and 2nd PAP-PARST Joint Meeting July 21-24, 2021					
	PI 5. Percent of research proposals approved *	BAPonce, JQuebec, Agenotiva	50%	100%	Ethno-Linguistic Study of Minamanwa, Its Challenges and Changes Overtime	5	5	4	4.67	
	PI 6. Additional outputs*									
	No. of research-related awards (research conducted by faculty or student w/ faculty)	Liwanag, Leslie Anne	0	1	2019-2020 VSU Publication Award (for 4 published papers)	5	5	5	5.00	
FO 4	EXTENSION SERVICES (10%)									
	PI 1. Number of active partnerships with LGUs, industries, NGOs, NGAs, SMEs, and other stakeholders as a result of extension activities *		1	2	Department of Education and Uptitude Training, Inc.	5	5	5	5.00	
	PI 2. Number of trainees weighted by the length of training		20	none						
	PI 3. Number of extension programs organized and supported consistent with the SUC's mandated and priority programs *		2	2	Capacity Building for the Teaching of the Introduction to the Philosophy of the Human Person; 2. Instructional Materials Development in ELT in the New Normal: A Multimodal Approach	5	5	5	5.00	
	PI 4. Percentage of beneficiaries who rated the training course/s and advisory services as satisfactory or higher in terms of quality and relevance*		90%	NONE						,
	PI 5. Number of technical/expert services *	Dept. Head &								
		Faculty								

Research Mentoring	Liwanag, leslie Anne	NONE	9	1. "Sabi Nila at Ayon sa Amin: Listed Sabton!" Ang Mga Etnikong Estereotipo at Pansariling Estereotipo sa mga Cebuano at Waray sa Visayas State University (Ms. Hilda Pedrera and Romeo J. Toring, Jr.) 2. Ang mga Diskurso ng Araling Pilipino na Umiiral sa mga Artikulo ng Malay Journal (May Mojica) 3. "Recognizing the Animo of Filipino Psychology:" Ang De La Salle University-Manila Bilang Pangalawang Sentro ng Sikolohiyang Pilipino (Deb Anaastcio and Mon Policarpio) 4. Ang Teorya ng Pagsasalin ni Peter Newmark: Isang Pagsusuri ng Pagsasalin sa Wikang Filipino ng "Poor Man's Love" ni Simeon Dumdum, Jr. (Vanessa Gabunada) 5. Ang Paghiraya sa Nasyon ni Don Belong: Mga Akda ni Isabelo de los Reyes na Nakapaloob sa Panahon ng Transisyon (1897-1912) (Xiao Chua)	5	5	5	5.00	
				6. Ang Imahen at Paghiraya sa Lalawigan ng Samar mula sa mga Artikulong Matatagpuan sa Beyer Collection ng National Library of the Philippines (Romeo Toring, Grace Enaya, Hilda Pedrera, Daniel Tan, and Precious Tubigan) 7. Ang Huling Dalaga sa Buhay ni Don Isabelo de los Reyes (1864-1938): Ilang Kontribusyon para sa Pilosopiyang Pampolitika at Kontemporarnyong Araling Pilipino (Reality Taberneo and David San Juan) 8. Attitude towards Divorce and Proposed Divorce Law of Selected Married Couples from the Fitth District of Leyte: Differences based on Religion, Religiosity, and Level of Education (John Martin Diao, Aldrin Palermo, Rose					

	Resource Persons	Liwanag, leslie Anne Fernandez,	1	6	1. Dec. 15, 2021: DLSU Master Class in Teaching Research: Conversations on Small-Scale Research Management, University Research Coordination Office, De La Salle University, Manila 2. Dec. 3, 2021: Research Café, West Visayas State University – Janiuay Campus, Research, Extension and Training Office, Iloilo Province, Philippines 3. Nov.15 - Dec.15, 2021: "PUP-SalikLinang 2.0: A Faculty Writeshop on Humanities and Cultural Studies," Office for the Vice President for Research, Extension, and Development, Institute for Culture and Language Studies, Polytechnic University of the Philippines, Manila 4. Aug. 20, 2021: Patimpalak sa Paglikha ng Vlog: Taral I-Vlog Natin 'Yan!, Filipino Department, De La Salle University, Manila 5. Aug. 14, 2021: Bulungan sa Pilosopiyang Pilipino, Buwan ng Wika 2021 DLSU: Filipino at mga Katutubong Wika sa Dekolonisasyon ng Pag-iisip ng mga Pilipino, Filipino Department, De La Salle University, Manila 6. Seminar-Workshop on Writing LIS and LAS for the IPHP - July 21-23, 2021	5	5	5	5.00	
	Convenor/Organizer	Errol	1			5	5	5	5.00	
	Convenor/Organizer		NONE			J	5	J	3.00	
	Evaluator		1	1	Language Editor of Science and Humanites Journal of VSU Graduate School (Mgabunada)	5	5	5	5.00	
	PI 8. Percent of extension proposals approved *		90%	100%	Instructional Materials Development in ELT in the New Normal: A Multimodal Approach & Capacity Building for the Teaching of the Introduction to the Philosophy of the Human Person	5	5	5	5.00	
	PI 11. Additional outputs *									
	No. of extension-related awards (extn. conducted by faculty or student & faculty) *		NONE							
MFO 5	Support to Operations									
	OVPI MFO 1. Faculty Development Services									
	PI 1: Number of faculty pursuing advanced degree programs (PhD) facilitated, monitored and assisted *	Dept. Head & Faculty	1	3	J-annie Ebit; April Rose Villaber; Beljun Enaya	5	5	5	5.00	Ms. Ebit reinstated on Nov 1, 2021
-	OVPI MF0 2. Faculty Recruitment/Hiring Services									
	PI 2: Number of faculty recruited/hired based on needed competencies and aligned with ISO standards *	Head and DPC	5 subs;9 PTs/sem	3 Reg-Temp; 2 Subs; 22 part- time	First Semester, SY 2021-2022	5	5	5	5.00	

	OVPI MFO 3. Faculty Evaluation Services									
	PI 3: Number of seminars/trainings/ conventions/workshops coordinated for entire university *		NONE							
	PI 4: Number of seminars/trainings/ conventions/workshops coordinated outside of the university *		NONE							
	PI 5: Percentage of faculty rated by students with at least very satisfactory rating in 50% of the subjects evaluated *	Dept. Head & Faculty	95%	95%	Second Semester, SY 2020-2021 TPES	4.5	5	5	4.83	
	PI6 : Number of in-house seminars/trainings/ workshops/reviews conducted *		NONE							
	PI 7 : Additional outputs *									
	Number of faculty/staff awards/honors received related to operations support		NONE							
	OVPI MFO 4. Program and Institutional Accreditation S	ervices								
	PI 8. Compliance to all requirements thru the established/adequate implementation, maintenance and improvement of the QMS of the core processes of the College/department under ISO 9001:2015*	Dept. Head & Faculty	None	Zero Non- Conformity		5	5	5	5.00	
FO 6	General Admin. & Support Services									
-	PI 1. Submission of College/Department PPMP for the following year within deadline as prescribed by BAC*	Dept. Head	1	NONE						
	Pl 2. Zero percent complaint from clients served	Dept. Head & all faculty & staff	no valid complaint	no valid conplaint		5	5	5	5.00	
	PI 3. Number of coaching sessions among faculty & staff**	JC Quebec	5	5	5 faculty members with fair ratings in TPES during the 2nd sem SY 2020-2021	5	5	4	4.67	
	PI 4. Number of planning sessions, tracking and monitoring of targets, etc. conducted to ensure attainment of department targets**	JC Quebec	5	1		5	5	5	5.00	
	PI 5. Number of monthly/special faculty & staff meetings conducted**	JC Quebec	8	12	Dept. Personnel Committee and Faculty meetings	5	5	5	5.00	
	PI 6, Response to NCs, OFIs and CAR issuances									
	* Percentage of OFIs received and acted		0%	100%	2 OFIs were received during the internal audit on Sept. 27 & Oct 7, 2021; OFIs were already complied	5	5	5	5.00	
	PI 7: Additional Outputs	all faculty &								

Total Ove	er-all Rating				vaccination of all DLABS faculty and staff,			191.833	B	
	Number of Best practices/new initiatives in academic units' management replicated/benchmarked by other depts/agencies *	JC Quebec	1	2	As part of our community engagement, the dept. organized a community pantry to help VSU employees affected by the pandemic; 2. Strict implementation of health protocols and ensured the hundred percent	5	5	5	5.00	

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Rece	VE	1 DA	

DILBERTO O. FERRAREN

Planning Office
Date: W tannor

Calibrated by:

DANIEL LESLIE S. TAN

Chairman, PMT Date: 1/18/1022 Recommending Approval:

BEATRIZ'S. BELONIAS

Vice President for Academic Affairs Date: 1/13/2

Approved:

DGARDO E. TULIN

President 124177

^{*} To indicate in the remarks column the details of the targetted outputs for easy review and calibration.

^{**} No percentage weight for ranking purposes since these are activities only expected to be performed at the department level