

HUMAN RESOURCE MANAGEMENT

OFFICE



COMPUTATION OF FINAL INDIVIDUAL RATING FOR ADMINISTRATIVE STAFF

Name of Administrative Staff: HONEY SOFIA V. COLIS

	Particulars (1)	Numerical Rating (2)	Percentage Weight (3)	Equivalent Numerical Rating (2x3)
1.	Numerical Rating per IPCR	4.95	70%	3.47
	Supervisor/Head's assessment of his contribution towards attainment of office accomplishments	4.41	30%	1.32
		TOTAL NU	MERICAL RATING	

TOTAL NUMERICAL RATING:

Add: Additional Approved Points, if any:

TOTAL NUMERICAL RATING:

4.79

FINAL NUMERICAL RATING

4.79

4.79

0

ADJECTIVAL RATING:

0

Prepared by:

Reviewed by:

HONEY SOFIA V. COLIS

Name of Staff

ELWIN JAY V. YU

Department/Office Head

Approved:

PROSE IVY G. YEPES

President



INDIVIDUAL PERFORMANCE COMMITMENT AND REVIEW (IPCR)

I, Honey Sofia V. Colis, Director of Human Resource Management Office, commits to deliver and agree to be rated on the attainment of the following targets in accordance with the indicated measures for the period <u>January 1 to June 30, 2024.</u>

Approved:

Vice President for Admin & Finance 7/25/2024

MF0s/PAFs		Taska Assigned	Target Jan 1 - Dec	Accomplishment	Rat	ing			Remarks
WIFUS/FAFS	Success Indicator	Tasks Assigned	31, 2023	Actual Accomplishment	Q ¹	$Q^1 E^2 T^3 A^4$		A ⁴	
UMFO 5: Support to	Operations (STO)				_		_		
VPAF STO 1: ISO	9001:2015 aligned documents				_		_	_	
HRMO STO 1	I: ISO 9001:2015 and PRIME-HRM	aligned documents							
	PI 1. Number of quality procedures prepared/revised/maintained/im	HRMO Director, Unit Heads and Staff	7	5	5	5	5	5	
	PI 2. Number of operation manuals/policies prepared and submitted	HRMO Director	1	4	5	5	5	5	Amendment Of BOR Resolution No. 135 S. 2022 "Revised In-House Promotion For Faculty", Increase The Hourly Rate Of Faculty Under Contract Of Service (Cos), Internal Policies And Guidelines On Overtime Services And Overtime Pay For VSU Admin Staff, Authority To The University President To Approve Request Of The Faculty Members And Administrative Staff To Travel Abroad On Official Nature
VPAF ST02: Free	dom of Information (FOI) aligned o	ompliance and reporting	requirements						
HRMO STO 2: I	Freedom of Information (FOI) align	ed compliance and repor	rting requirements						
	PI 4. Percentage of request acted	HRMO Director, Unit Heads and Staff	100%	100%	5	5	5	5	

	ed compliance and reporting ligned compliance and report				_				<u> </u>
	Percentage of external	HRMO Director, Unit	100%	100%	5	5	5	5	
		Heads and Staff	100%	100%	3	3	3	١	
	s served and rated the	Heads and Stall							
	e at least very satisfactory	L		1		-			
VPAF STO 4: Innovations						_			
	ions & Best Practices								
	Number of systems	HRMO Director, Unit	4	5	5	5	5	5	RSP, PDS, Service Record, Payroll, eDATS
contir	nuously implemented and	Heads and Staff							EDATS
	Pecentage	HRMO Director, Unit			5	5	4	4.67	
opera	tionalization of HRMIS on	Heads and Staff,							
* RS		ICTMC, & OVPAF	100%	90%					
* L&	D		20%	6%					
JMFO 6: General Administra	ative and Support								
	rative and Support Services	Management							
	ministrative and Support Se				1				
	Percentage of	HRMO Director, Unit	100%	100%	5	5	5	5	
	s/personnel supervised for	Heads and Staff	100%	100%	١	"	J	ŭ	
	ent office management and	riedus and Stari							
	enance of rooms, facilities							7 115 11	
	Percentage of	HRMO Director, Unit	100%	100%	5	5	5	5	<u> </u>
	nistrative services and	Heads and Staff	100%	100%	١	٦	0	J	
		Heads and Stan							
	cial/administrative	LIBMO Discorto a Unit	13	13	5	5	5	5	CSC RO8, CSC WLC, GSIS Maasin, GSIS
	Number of linkages with	HRMO Director, Unit	13	13	3	9	Э	5	Central Office, DBM RO8, COA,
exterr	nal agencies maintained	Heads and Staff							Ombudsman R08, PASUC Zonal Cente
									PASUC National, CHED IAS, CHED ROS
									PAG-IBIG Ormoc, SSS Ormoc
	Number of offices and	HRMO Director and Unit	4	4	5	5	5	5	RSPPRO, LDHRAO, PLBO, PMRRO
units	directly supervised,	Heads							
PI 13.	Number of major university	HRMO Director, Unit	11	13	5	5	5	5	APB, NAPB, VFSC-AS, VASC, PMT, JC3
comn	nittees chaired and	Heads and Staff							Local Evaluation Committee, SIAC,
coord	linated								SALN Committee, OSH, Risk Management, GAD, Push-Button,
									Housing Committee and other
									Accreditation Committee
D: 44	Number of advairiet attention	HRMO Director, Unit	6	8	5	5	5	5	
	Number of administrative		O	0	3	3	υ.	3	
		Heads and Staff							
mana	gement and		A CONTRACTOR OF THE PROPERTY O						

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5 5 Zero Complaint Zero Complaint HRMO Director, Unit PI 15. Efficient & customerfriendly frontline service Heads and Staff (addressed feedback, if applicable) HRMO GASS 2: Efficient and effective Human Resource Management and Development HRMO GASS 2.1: Effective and efficient implementation of the Recruitment, Selection and Placement and **Personnel Record Systems and Processes** 100% 100% 5 5 5 5 **HRMO Director** PI 16.1 Supervise implementation of the Recruitment, Selection and Placement and Personnel Record Systems and Processes HRMO GASS 2.2: Efficient and effective implementation of the University L&D Systems and Processes 5 5 5 5 100% **HRMO Director** 100% PI 16.2 Supervise implementation of the University L&D Systems and Processes HRMO GASS 2.3: Efficient and effective implementation of the University Performance Management and Rewards and Recognition Systems and Processes 5 5 4 4.67 100% of recieved 98% PI 16.3 Percentage of received HRMO Director, Unit IPCRs reviewed and validated Head and PMRRO Staff IPCRs reviewed and validated 5 5 4.67 HRMO Director, Unit 2 4 PI 16.4 Number of report of performance rating prepared and Head and PMRRO Staff submitted to higher offices 5 5 5 HRMO Director, Unit 1.000 633 PI 16.5 Number of evaluation of Head and PMRRO Staff JO performance tabulated For completion 2nd rating period PI 16.6 Number of report on HRMO Director, Unit 1 Head and PMRRO Staff comments and recommendations for 40 Awardees plus 11 Non-awardee 50 40 5 5 5 HRMO Director, Unit PI 16.7 Number of university nominees Head and PMRRO Staff employees awarded after rigid screening during anniversary For completion 2nd rating period HRMO Director, PMRRO 70 PI 16.8 Number of employees and PLBO Staff given loyalty award 5 Presidential Lingkod Bayan-4 5 5 6 13 PI 16.9 Number of deserving HRMO Director, Unit Dangal ng Bayan-1 Head and PMRRO Staff employees nominated to CSC Pagasa Award-8 Honors & Awards Program and

	PI 16.10 Percentage of	HRMO Director, PMRRO	5%	•	-	-	-		For completion 2nd rating period
	employees identified as top	and PLBO Staff						1 1 1 1 1 1	
	ranking and given step increment								
HRMO GAS	S 2.4: Efficient and Effective Imple	mentation of the Payroll a	nd Leave Benefits Sys	tems and					
Processes									
	PI 16.11 Supervise	HRMO Director	100%	100%	5	5	5	5	
	implementation of the Payroll								
	and Leave Benefits Systems and								
	Processes								
Total Over-all								104.00	
Rating									
Average Rating :								4.95	
Additional Points:									
Punctuality									
Approved									
Additional points									
(with copy of									
approval)								ļ	
FINAL RATING								4.95	
ADJECTIVAL								0	
RATING									

Evaluated & Rated by:	Approved by:	
ELWIN VAY V. YU VP for Admin. and Finance	PROSE IVY G. YEPES President	Comments & Recommendations for Development Purposes:
Date: 7/25/1024	Date: 9/5/2024	
Legend: 1 - Quality	2 - Efficiency 3- Timeliness 4 - Average	

PERFORMANCE MONITORING & COACHING JOURNAL

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	2 nd	Α
√		R
	3 rd	Т
		E
	4th	R

Name of Office: HRMO

Head of Office: **ELWIN JAY V. YU**

Number of Personnel:

Activity		MECHAN	IISM			
Activity Monitoring	Meeting One-on-One Group		Memo	Others (PIs. specify)	Remarks	
Monitoring	one on one	Quarterly meeting of Directors under OVPAF		эреспу		
Coaching				Meeting with Heads of HRMO units		

Note: Please indicate the date in the appropriate box when the monitoring was conducted.

Conducted by:

Noted by:

ELWIN JAY V. YU

VP for Admin. and Finance

PROSE IVY G. YEPES University President

EMPLOYEE DEVELOPMENT PLAN

Name of Employee: HONEY SOFIA V. COLIS Performance Rating: January 1 to June 30, 2024	
Aim: <u>Capacity building of the employee.</u>	
Proposed Interventions to Improve Performance:	
Date: <u>Jan. 1, 2024</u> Target Date: <u>June 30, 2024</u>	
First Step:	
Recommend to attend supervisory training o	rganized by CSC.
Result:	
The recommendation was approved by the U	University President.
Date: May 13, 2024 Target Date: May 21	-22, 2024
Next Step:	
Concerned employee attended the 2024 Visa City.	yas Congress of HRMP's at Tacloban
Outcome:	
Employees are updated on CSC rulings an	d issuances, gaining knowledge and
empowerment in HRM for the digital age.	
Final Step/Recommendation:	
Continue sending the concerned employe	ee to HRM trainings to enhance their
efficiency and effectiveness in their supervisory role	
	ELWIN JAY V. YU Administration and Finance
Conforme:	

HONEY SOFIA V. COLIS
Name of Ratee Staff

TRACKING TOOL FOR MONITORING TARGETS

Major Final Output/ Performance Indicato	TACK	ASSIGN	DIIDATIO:	4-4	DEMARKS			
Performance indicato	TASK	ED TO	DURATION	1 st Week	2 nd Week	3 rd Week	4 th Week	REMARK
	perations (STO) 01:2015 aligned docume 0001:2015 aligned docum							
PI 1. Number of quality procedures prepared/maintained that are aligned and compliant to ISO 9001:2015 standard	Ensure preparation/revision /maintenance of ODHRM quality procedures that are aligned and compliant to ISO 9001:2015	HSV Colis	January to June 2023 (As the need arises)		Com	plied		
PI 2. Percentage compliance of HRM practices to ISO 9001:2015 standards	Ensure implementation of office mandates/ HRM practices that is compliant to ISO 9001:2015 standards	HSV Colis	January to June 2023 (As the need arises)		Com	plied		
PI 3. Number of operations manuals/policies prepared and submitted	Lead in the preparation and submission of required manuals/policies	HSV Colis	January to June 2023 (As the need arises)		Com	plied		
	ons & Best Practices							
PI 1. Number of HR Information Systems continually improved	Ensure continual improvement and implementation of HR Information Systems	HSV Colis	January to June 2023 (As the need		Com	plied		
PI 1. Number of HR Information Systems continually improved and implemented PI 2. Percentage operationalization of	Ensure continual improvement and implementation of HR	HSV	June 2023 (As the			plied 		
PI 1. Number of HR Information Systems continually improved and implemented PI 2. Percentage operationalization of HRMIS on Payroll PI 3. 100% of faculty and staff with licensure notified for renewal of PRC or Bar Identification card	Ensure continual improvement and implementation of HR Information Systems Ensure operationalization of HRMIS on Payroll Ensure sending of notice for renewal of PRC or Bar Identification card of faculty and staff with licensure	HSV Colis HSV Colis	June 2023 (As the need arises) January to June 2023 (As the need arises) January to June 2023 (As the need arises)		Com			
PI 1. Number of HR Information Systems continually improved and implemented PI 2. Percentage operationalization of HRMIS on Payroll PI 3. 100% of faculty and staff with licensure notified for renewal of PRC or Bar Identification card UMFO6: General Adm VPAF GASS 1: Adm	Ensure continual improvement and implementation of HR Information Systems Ensure operationalization of HRMIS on Payroll Ensure sending of notice for renewal of PRC or Bar Identification card of faculty and staff with	HSV Colis HSV Colis Services (June 2023 (As the need arises) January to June 2023 (As the need arises) January to June 2023 (As the need arises) GASS) Management	ent	Com	plied		

administrative documents		need arises)		
Maintain linkages with external agencies	HSV Colis	January to June 2023 (As the need arises)	Complied	
Supervise/monitor/ coordinate offices and units	HSV Colis	January to June 2023 (As the need arises)	Complied	
Serve major university committees assignment	HSV Colis	January to June 2023 (As the need arises)	Complied	
Lead in the provision of efficient & customer-friendly frontline services	HSV Colis	January to June 2023 (As the need arises)	Complied	
n Resource Manageme	nt and De	velopment		
Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices	HSV Colis	January to June 2023 (As the need arises)	Complied	
ctive and efficient imple	ementatio	on of the Recruitme	nt, Selection and Placement	system
Ensure submission of complete and approved appointments to CSC	HSV Colis	January to June 2023 (As the need arises)	Complied	
Ensure filling up of applicable vacant positions within prescribed period	HSV Colis	January to June 2023 (As the need arises)	Complied	
Ensure submission of proposals to DBM for approval and implementation	HSV Colis	January to June 2023 (As the need arises)	Complied	
Ensure appointment of qualified faculty for	HSV Colis	January to June 2023 (As the	Complied	
	Maintain linkages with external agencies Supervise/monitor/ coordinate offices and units Serve major university committees assignment Lead in the provision of efficient & customer-friendly frontline services In Resource Management Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices Ensure submission of complete and approved appointments to CSC Ensure filling up of applicable vacant positions within prescribed period Ensure submission of proposals to DBM for approval and implementation Ensure appointment of	Maintain linkages with external agencies Supervise/monitor/ coordinate offices and units Serve major university committees assignment Lead in the provision of efficient & customer-friendly frontline services HSV Colis Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices Ctive and efficient implementation Ensure submission of complete and approved appointments to CSC Ensure filling up of applicable vacant positions within prescribed period Ensure submission of proposals to DBM for approval and implementation Ensure appointment of HSV Colis Ensure appointment of HSV Colis	Maintain linkages with external agencies Maintain linkages with external agencies Colis Colis Supervise/monitor/ coordinate offices and units Serve major university committees assignment Lead in the provision of efficient & Colis Customer-friendly frontline services Mesource Management and Development Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices Ensure submission of complete and approved approved approved approved approved submission of proposals to DBM for approval and implementation Ensure submission of proposals to DBM for approval and implementation Ensure appointment of HSV January to Colis Lead and oversee in the compliance of Colis C	Maintain linkages with external agencies Maintain linkages with external agencies Colis Supervise/monitor/ coordinate offices and units Serve major university committees arises) Serve major university committees arises) Serve major university committees arises) Serve major university committees arises) Lead in the provision of efficient & customer-friendly frontline services Resource Management and Development Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices Coils Coils As the need arises) Resource Management and Development Lead and oversee in the compliance of PRIME-HRM Standards, Policies & Practices Coils Coils Complied C

JO/Parttime contracts processed	JO/Parttime contracts	Colis	June 2023 (As the need arises)	Complied	
PI 6. Percentage of personnel service records maintained	Ensure updating and maintenance of personnel service records	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 7. Number of HR eSystems of DBM/GSIS/CSC maintained and updated monthly	Ensure updating and maintenance of HR eSystems of DBM/GSIS/CSC	HSV Colis	January to June 2023 (As the need arises)	Complied	
HRMO GASS 2.2: Eff	icient and effective impl	ementati	on of the L&D syst	ems, policies and Processes	5
PI 1. No. of In-house L&D activities planned, conducted/facilitated & reports prepared	Ensure conduct of Inhouse L&D activities as planned	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 2. Percent increase VSU employees trained/developed of last year	Ensure development of VSU employees	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 3. Number of requests for participation to external trainings/ seminar-workshops/ conferences/fora	Ensure facilitation of requests for participation to external trainings/seminar-workshops/ conferences/fora	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 4. Number of requests for sending faculty/staff for new scholarships/ fellowships facilitated	Ensure facilitation of requests for sending faculty/staff for new scholarships/ fellowships	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 5. Number of VSU Scholars monitored	Ensure monitoring of VSU Scholars	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 6. Number of requests on sabbatical leave for faculty facilitated	Ensure facilitation of requests on sabbatical leave for faculty facilitated	HSV Colis	January to June 2023 (As the need arises)	Complied	
	icient and effective imple		on of the Performa	nce Management and Rewar	ds and
PI 1. Percentage of received IPCRs reviewed and validated	Ensure review and validation of received IPCRs	HSV Colis	January to June 2023 (As the need arises)	Complied	

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PI 2. Number of report of performance rating prepared and submitted to higher	Ensure submission of report of performance rating to higher offices	HSV Colis	January to June 2023 (As the need arises)	Complied	
offices					
PI 3. Number of evaluation of JO performance tabulated	Ensure tabulation of evaluation of JO performance	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 4. Number of	Ensure of report on	HSV	January to		
report on comments and recommendations for development purposes	comments and recommendations for development purposes	Colis	June 2023 (As the need arises)	Complied	
PI 5. Number of university employees awarded after rigid screening during anniversary celebrations	Ensure rigid screening of university employees for awards during anniversary celebrations	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 6. Number of employees given loyalty award	Ensure employees given loyalty award	HSV Colis	January to June 2023 (As the need arises)	For Completion July to December 2024 Rating Period	
PI7. Number of deserving employees nominated to the CSC Honors & Awards Program and nomination documents packaged and submitted to CSC	Ensure deserving employees nominated to the CSC Honors & Awards Program and nomination documents packaged and submitted to CSC	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 8. Percentage of employees identified as top ranking and given step increment based on merit	Ensure employees identified as top ranking and given step increment based on merit	HSV Colis	January to June 2023 (As the need arises)	For Completion July to December 2024 Rating Period	
HRMO GASS 2.4: Efficient and processes	cient and effective Imple	ementatio	n of the Payroll	and Leave Benefits systems, police	ies
Pl 1. Percentage	Ensure updating of	HSV	January to		
updating of employees' leave records and balances in the HRIS eDATS	employees' leave records and balances in the HRIS eDATS	Colis	June 2023 (As the need arises)	Complied	
Pl 2. Number of	Ensure processing	HSV	January to		
terminal leave benefits processed	terminal leave benefits	Colis	June 2023 (As the need arises)	Complied	
PI 3. Number of	Ensure processing of	HSV	January to		
payroll for salary and wages, honoraria, RATA, etc. processed within prescribed period	payroll for salary and wages, honoraria, RATA, etc.	Colis	June 2023 (As the need arises)	Complied	

PI 4. Number of special payroll prepared for regular and casual employees (mid-year bonus, year-end bonus/Cash Gift, CNA, loyalty bonus, clothing allowance, PIB, Step Increment based on merit)	Ensure preparation of special payroll for regular and casual employees (mid-year bonus, year-end bonus/Cash Gift, CNA, loyalty bonus, clothing allowance, PIB, Step Increment based on merit)	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 5. Number of Notice of Step Increment (NOSI) and Notice of Salary Adjustment (NOSA) prepared and released	Ensure preparation of Notice of Step Increment (NOSI) and Notice of Salary Adjustment (NOSA)	HSV Colis	January to June 2023 (As the need arises)	Complied	
PI 6. Percentage processing of applications for loan with GSIS	Ensure processing of applications for loan with GSIS	HSV Colis	January to June 2023 (As the need arises)	Complied	

Prepared by:

HONEY SOFIA V. COLIS
Director, HRMO



HUMAN RESOURCE MANAGEMENT OFFICE

Instrument for Performance Effectiveness of Administrative Staff

Rating Period: Jan 1 to June 30, 2024 Name of Staff: <u>HONEY SOFIA V. COLIS</u>

Position: Administrative Officer V

Instruction to supervisor: Please evaluate the effectiveness of your subordinate in contributing towards attainment of the calibrated targets of your department/office/center/college/campus using the scale below.

Encircle your rating.

	Enonote your runing.						
Scale	Descriptive Rating	Qualitative Description					
5	Outstanding	The performance almost always exceeds the job requirements. The staff delivers outputs which always results to best practice of the unit. He is an exceptional role model					
4	Very Satisfactory	The performance meets and often exceeds the job requirements					
3	Satisfactory	The performance meets job requirements					
2	Fair	The performance needs some development to meet job requirements.					
1	Poor	The staff fails to meet job requirements					

A. Commitment (both for subordinates and supervisors)		Scale				
1.	Demonstrates sensitivity to client's needs and makes the latter's experience in transacting business with the office fulfilling and rewarding.	(5)	4	3	2	1
2.	Makes self-available to clients even beyond official time	(5)	4	3	2	1
3	Submits urgent non-routine reports required by higher offices/agencies such as CHED, DBM, CSC, DOST, NEDA, PASUC and similar regulatory agencies within specified time by rendering overtime work even without overtime pay	5	a	3	2	1
4.	Accepts all assigned tasks as his/her share of the office targets and delivers outputs within the prescribed time.	(5)	4	3	2	1
5.	Commits himself/herself to help attain the targets of his/her office by assisting co- employees who fail to perform all assigned tasks	5	4	3	2	1
6.	Regularly reports to work on time, logs in upon arrival, secures pass slip when going out on personal matters and logs out upon departure from work.	(5)	4	3	2	1
7.	Keeps accurate records of her work which is easily retrievable when needed.	5	4	3	2	1
8.	Suggests new ways to further improve her work and the services of the office to its clients	5	4	3	2	1



HUMAN RESOURCE MANAGEMENT OFFICE Visayas State University, Baybay City, Leyte

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10. Maximizes office hours during lean periods by performing non-routine functions the outputs of which results as a best practice that further increase effectiveness of the office or satisfaction of clientele 11. Accepts objective criticisms and opens to suggestions and innovations for improvement of his work accomplishment 12. Willing to be trained and developed 13. Total Score 14. 3 2 Total Score 15. Leadership & Management (For supervisors only to be rated by higher supervisor) 14. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 15. 4 3 2 Scale 16. Leadership & Management (For supervisors only to be rated by higher supervisor) 17. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 18. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 18. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 18. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 19. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit 19. Average Score 19. Average Score 19. Average Score	9	Accepts additional tasks assigned by the head or by higher offices even if the assignment is not related to his position but critical towards the attainment of the functions of the university	5	4	3	2	1
improvement of his work accomplishment 12. Willing to be trained and developed Total Score B. Leadership & Management (For supervisors only to be rated by higher supervisor) Scale 1. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 2. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score 4. Average Score 4. Average Score	10.	Maximizes office hours during lean periods by performing non-routine functions the outputs of which results as a best practice that further			3	2	1
B. Leadership & Management (For supervisors only to be rated by higher supervisor) 1. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 2. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score 4. Average Score	11.		5	4	3	2	1
B. Leadership & Management (For supervisors only to be rated by higher supervisor) 1. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 2. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score 4. Average Score	12.	Willing to be trained and developed	(5)	4	3	2	1
1. Demonstrates mastery and expertise in all areas of work to gain trust, respect and confidence from subordinates and that of higher superiors 2. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score 4. 4		Total Score	5	4			
respect and confidence from subordinates and that of higher superiors 2. Visionary and creative to draw strategic and specific plans and targets of the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score Average Score 4. 4				S	cal	е	
the office/department aligned to that of the overall plans of the university. 3. Innovates for the purpose of improving efficiency and effectiveness of the operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score Average Score 4. 4	1.		5	4	3	2	1
operational processes and functions of the department/office for further satisfaction of clients. 4. Accepts accountability for the overall performance and in delivering the output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score Average Score 4. 4	2.		5	4	3	2	1
output required of his/her unit. 5. Demonstrates, teaches, monitors, coaches and motivates subordinates for their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score 4 3 2 Average Score 4 4 3 2 Average Score	3.	operational processes and functions of the department/office for further	5	3	3	2	1
their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the unit Total Score Average Score 4.4	4.		5	4	3	2	1
Average Score 4.41	5.	their improved efficiency and effectiveness in accomplishing their assigned tasks needed for the attainment of the calibrated targets of the	5	4	3	2	1
		Total Score	1	16			-
		Average Score	L	1.4	1		
	Ove				1	ten ation	

ELWIN JAY V. YU VP for Admin & Finance