SUMMARY OF INDIVIDUAL RATINGS OF FACULTY MEMBERS WITH MULTIPLE FUNCTIONS

Rating Period: JANUARY-JUNE 2024

| Name of | Faculty | Member |
|---------|---------|--------|
|---------|---------|--------|

GLENN G. PAJARES

| Program Involvement | Percentage | Numerical Rating | Equivalent |
|----------------------------------|-------------|----------------------------|------------|
| (1) | Weight of | (Rating x %) | Numerical |
| | Involvement | | Rating |
| (1) | (2) | (3) | (2x3) |
| Instruction | | | |
| a. Head (50%) | | $5.00 \times 50\% = 2.500$ | |
| b. Students (50%) | | 5.00 x 50% = 2.500 | |
| TOTAL for Instruction | 80% | 5.00 | 4.000 |
| 2. Research | 5% | | |
| a. Client/Director for Research | | | |
| b. Dept. Head/Center Director | | 5.00 x 5% = 0.250 | |
| TOTAL for Research | | | 0.250 |
| 3. Extension | 5% | | |
| a. Client/Director for Extension | | | |
| b. Dept. Head/Center Director | | 5.00 x 5% = 0.250 | |
| TOTAL for Extension | | | 0.250 |
| 4. Production | | | |
| 5. Administration/Other Services | 10% | 5.00 x 10% = 0.500 | 0.500 |
| TOTAL | 100% | | 5.000 |

| EQUIVALENT NUMERICAL RATING: | 5.000 | |
|---------------------------------|-------|---|
| Add: Additional Points, if any: | | |
| TOTAL NUMERICAL RATING: | 5.000 | _ |
| | | |

ADJECTIVAL RATING:

Prepared by:

OUTSTANDING

MI

GLENN G PAJARES

Name of Faculty

Reviewed by:

AL FRANJON M. VILLAROYA

Department Head

Recommending Approval:

Abstain

GLENN G. PAJARES

Dean, CAS

ROTACIO S. GRAVOSO

Vice President for Academic Affairs

"Exhibit B"

INDIVIDUAL PERFORMANCE COMMITMENT & REVIEW FORM (IPCR)

I, Glenn G. Pajares a faculty member of the DEPARTMENT OF Philosophy and Social Sciences I commit to the deliver and agree to be rated on the the following targets in accordance with the indicated measures for the period January - June 2024.

Associate Professor IV
Date: July 7, 1674

AL FRANJON M. VILLAROYA

| | | | | | | | | Rating | | REMARKS (Indicators in percentage |
|---------|---|---|---|---------------------|---|---------|-----------|----------|---------|---|
| MFO No. | Description of MFO's/PAPs | Success/ Performance Indicators (PI) | Tasks Assigned | Target (Jan Dec) | Actual Accomplishment (january 2024-June 2024) | Quality | Eficiency | Timeline | Average | should be supported with numerical values in numerators and denominators |
| UMF | 1. ADVANCED EDUCAT | ION SERVICES | | | | | | | | |
| UMF(| 2. HIGHER EDUCATION | SERVICES | | | | | | | | |
| OVPI M | FO 3. Higher Education Managen | nent Services | | | | | | | | |
| | <u>PI 10:</u> Total FTE, coordinated, implemented and monitored * | A 2. Actual Faculty's FTE | Handles and teaches courses assigned | 18 | 41.25 | 5 | 5 | 5 | 5.00 | Phlo 110, Phlo 113, Phlo 11 |
| | PI 11: Number of new revised | A 3. Number of new revised curricular | Contributes to the submission | NA | | | | | | |
| | <u>PI 13:</u> Percentage of courses offered with approved course syllabi | A 4. Percentage of courses offered with approved course syllabi | Teaches subjects with approved course syllabi | 100% | 100% | 5 | 5 | 5 | 5.00 | all subjects taught have approved syllabi |
| | <u>PI 14:</u> Percentage of courses offered with IMs | A 5. Percentage of courses offered with approved IMs | Teaches subjects with approved IMs | 1% | 1% | 5 | 5 | 5 | 5.00 | ethics for viscans is approved for use |
| | PI 15: Number of Instructional Materials approved | A 6. Number of Instructional Materials approved | Prepares and submits IMs for review and approval | 1 | on-going | 5 | 5 | 5 | 5.00 | indain philosophy for viscans is still on- going |
| | PI 18: Percentage of courses rated atleast VS in the Teaching Performance Evaluation by Students (TPES) | A 8. Percentage of courses rated atleast VS in the Teaching Performance Evaluation by Students (TPES) | | 50% | 100% | 5 | 5 | 5 | 5.00 | latest TPES is marked outstanding |
| | PI 19: Additional Outputs | A 10 . Number of long examinations administered and checked | Administers and checks long examination for subjects taught | 1 | 7 | 5 | 5 | 5 | 5.00 | 7 longs exams have been given for the entire 2nd semester 2023-2024 (1 long exam per subject) |

| | A 11. Number of quizzes administered and checked | Prepares and checks quizzes for lec and lab | 2 | 14 | 5 | 5 | 5 | 5.00 | 14 quizzes have been given for the entire 2nd semester 2023-2024 (at least 2 quize per subject) |
|---|--|---|---|---|---|---|---|------|--|
| | A 14 . Number of Student organizations assisted on student related activities | Assists student organizations in implementing student related activities | 2 | 2 | 5 | 5 | 5 | 5.00 | assisted 2 organizations |
| | | | | SUB-TOTAL | | | | 5.00 | |
| UMFO 3 . RESEARCH SERVIC | ES | | | | | | 1 | | |
| PI 2: Number of research outputs completed within the year * | A 16. Number of research outputs completed within the year * | Conducts and completes research project within the year | 1 | 4 | 5 | 5 | 5 | 5.00 | 4 reearch proposals submmitted. Revision is on going |
| PI 3: Number of research outputs presented in regional/national/ int'l fora/conferences | A 17. Number of research outputs presented in regional/national/ int'l fora/conferences * | Prepares, submits and presents research paper in scientic fora/conferences | | | | | | | |
| | a. International | | 1 | NONE | | | | | |
| | b. National | | 1 | NONE | | | | | not yet attended |
| | c. Regional or Institutional Conferences | | | | | | | | N.A. |
| | | | | SUB-TOTAL | | | | 5.00 | |
| UMFO 4. EXTENSION SERVIC | ES | | *************************************** | | | | | | |
| PI 1: Number of active partnerships with LGUs, industries, NGOs, NGAs, SMEs, and other stakeholders as a result of extension activities (MOUs/MOAs) | A 32. Number of active partnerships with LGUs, industries, NGOs, NGAs, SMEs, and other stakeholders facilitated and maintained | Identifies and links with probable partners for extension activities and maintains this active partnership | 1 | partnerned with sacred heart seminary | 5 | 5 | 5 | 5.00 | partnerned with sacred heart seminary |
| PI 3: Number of extension programs and projects | A 34. Number of extension programs and projects | | 1 | 1 extension proposal approved (STEPS) | 5 | 5 | 5 | 5.00 | 1 extension proposal approved (STEPS) |
| PI 5: Number of technical/expert services rendered | A 36. Number of technical/expert services rendered as/in: | Provides the technical and expert services requested by beneficiaries | | | | | | | |
| | a. Peer reviewer of journal/book | | 1 | 4 | 5 | 5 | 5 | 5.00 | 4 papers have already been reviewed |

| | | b. Review of research and extension proposal | | | | | | | | |
|----------|--|--|---|-----|------------------|--------|-----|-----|------|--|
| | | c. Resource speaker/person (panelist, discussant, judge in academic and research competition, moderator in conferences, convenor, facilitator) | | - | ΝΑ | | | | | NA |
| minus U/ | PI 6; Number of extension proposals submitted | A 37. Number of extension proposals submitted | Prepares extension project proposals and submits for review | - | 4 | ιn | Ŋ | w | 5.00 | 3 proposals submmited and 1 is already approved (steps) |
| | PI 10: Number of extension actvities conducted | A 41. Number of extension activities conducted | Conducts extension program activities | - | 2 | υ Ω | က | 2 | 5.00 | conducted 2 activites already (debate training at SHS and tree planting at Brgy. Jaena |
| | | | | | SUB-TOTAL | | | | 5.00 | |
| UMFO | 5. SUPPORT TO | OPERATIONS | | | | | | | | |
| ľ | OVPI MFO 3. Registration Services | | | | | | | | | |
| | PI 9: Percentage of students enrolled and validated within the registration period | A 51. Percentage of students enrolled and validated within the registration period | Validates students within the registration period | %09 | 100% | υ O | υn | rv. | 5.00 | validated all enrollment of all my AB Philsophy advissees |
| | P110. Number of students advised during the registration period | A 52. Number of students advised during the registration period | Acts as academic adviser | 10 | - | w | ın | r0 | 5.00 | I am an academic advisor for more than ten AB Philosophy students |
| | OVPI MFO 4. Curricular Program Management Services | anagement Services | | | | | | | | |
| | PI 13: Number of course syllabi and TOS reviewed and approved | A 54. Number of course syllabi and TOS reviewed and approved | Submits course syllabi and TOS for approval | 2 | 7 TOS; 2 Syllabi | ς, | υ | so. | 5.00 | submmited 7 TOS and 2 syllabi for philo major subjects |
| | PI 21: Additional outputs | A 62. Number of students entertained for consultation purposes | Entertains students consulting on subject taught, thesis and grades | ъ | 275 | ω | ιΩ | ιΩ | 5.00 | entertained more than ten students consulting on subjects |
| IMFO | UMFO 6. GENERAL ADMINISTRATIVE AND | RATIVE AND SUPPORT SE | ERVICES | | | | | | | |
| | PI 3: Number of committee meetings conducted | A 67. Number of committee meetings conducted | Acts as committee chairman | 1 | ~ | r, | Ω. | 2 | 5.00 | committee on accomodation and trasportation for PAP international conference |
| | PI 4: Number of routinary documents acted | A 68. Number of routinary documents acted | Signs documents | - | 50 | ς, | ω | ιΩ | 5.00 | signed more than 1 document |
| | PI 9: Percentage of submitted DTR within 20 days after the last day of the month | A 73. Percentage of submitted DTR within 20 days after the last day of the month | Submits DTR within 20 days after the last day of the month | 25% | 100% | υ | ro. | ω | 5.00 | submmited all DTRS from January 2024 to May 2024 |
| | | | | | | | | | | |

| | Average Rating (Total Over-all rating divided by number of | | | SUB-TOTAL | 5.00 Comments & Recommendations for Development Purpose: Dr. Glenn Pajares | | | | |
|--|--|---|-----|-----------|---|---|---|------|--|
| PI 17: Additional Outputs | A 80. Number of meetings attended | Attends meetings (departmental/institutional) | 2 | 6 | 5 | 5 | 5 | 5.00 | attend monthly department meetings january to June 2024 |
| PI 10: Percentage of complaints, if any, addressed on time | A 74. Percentage of complaints, if any, addressed on time | Addresses complaints on time (if any) | 25% | None | 5 | 5 | 5 | 5.00 | None |

Evaluated & Rated by:

AL FRANJON M. VILLAHOYA

Department Head

Approved Additional points

(with copy of approval)

FINAL RATING ADJECTIVAL RATING

> ABSTAIN GLENN G. PAJARES

Dean, College of Arts and Sciences

Recommending Approval

Date:

Development Purpose: Dr. Glenn Pajares is a well-grounded faculty member of DPSS. His expertise in research, extension, and instruction serves as an inspiration to young aspiring scholars in the department. May he continue to to serve the college sincerely being appointed as the new Dean.

ROTACIO S. GRAVOSO

Approved by

Vice President for Academic Affairs

Date:



INSTRUCTION AND EVALUATION OFFICE VISAYAS STATE UNIVERSITY Visca, Baybay City, Leyle Phone/Fax: +63 053 565 0600 local 1104 Email: odie@vsu.edu.ph Website: www.vsu.edu.ph

TEACHING PERFORMANCE EVALUATION BY STUDENTS SUMMARY OF RATING

First Semester SY 2023-2024

Name of faculty: PAJARES, GLENN G.

Department: Dept. of Philosophy and Social Sciences

College: College of Arts and Sciences

| | Course No. & | Lab/ | | RATING | % Evaluation | |
|----------|--|------------|------|-------------|--------------|--|
| | Descriptive Title | Lec | Num. | Adjec. | Rating | |
| Phlo 11 | ETHICS | LEC | 5.00 | Outstanding | 100.0% | |
| Phlo 11 | ETHICS | LEC | 5.00 | Outstanding | 100.0% | |
| Phlo 107 | HISTORY OF INDIAN PHILOSPHY | LEC | 5.00 | Outstanding | 100.0% | |
| Phlo 11m | ETHICS (AB Philosophy) | LEC | 5.00 | Outstanding | 100.0% | |
| Phlo 11m | ETHICS (AB Philosophy) | LEC | 5.00 | Outstanding | 100.0% | |
| IPHP | INTRO. TO PHILOSOPHY OF THE HUMAN PERSON | LEC | 5.00 | Outstanding | 100.0% | |
| | Aver | age Rating | 5.00 | Outstanding | 100.00% | |

Source: Results of Teaching Performance Evaluation by Students filed at ODIE

Legend:

1.00 - 1.49 Poor (P) 1.50 - 2.49 Fair (F)

2.50 - 3.49 Satisfactory(S)

3.50 – 4.49 Very Satisfactory(VS) 4.50 – 5.00 Outstanding(O)

Prepared by:

VANESSA'M NAZAL TPES in-Charge

Date: May 03, 2024

Attested by

MA. RACHELLIM L. AURE

Director, Instruction and Evaluation

Date: May 03, 2024

Received by:

PAJARES GLENN G.

Name and Signature of Faculty

Date: MAY 22 2024

Distribution of copies: ODIE, College, Department, Faculty

Vision:

A globally competitive university for science, technology, and environmental conservation.

Mission:

Development of a highly competitive human resource, cutting-edge scientific knowledge and innovative technologies for sustainable communities and environment.

Page 1 of 1 FM-ODI-04

1st23-24sDPSS-13

PERFORMANCE MONITORING & COACHING JOURNAL

| 1 | 1st | Q |
|---|-----------------|--------|
| 1 | 2 nd | Α |
| | 3 rd | R |
| | 4th | E R |

Name of Office: Dept. of Philosophy & Social Sciences

Head of Office: Al Franjon M. Villaroya

Number of Personnel: 27 (15 regular faculty & staff; 11 part-time faculty; 1 job order admin staff)

| | | MECHANIS | M | | |
|---|--|--|------|-----------------------|---|
| Activity Monitoring | Mee One-on-One | ting Group | Memo | Others (Pls. specify) | Remarks |
| Monitoring The monitoring of faculty was done through classroom observations conducted during the 2 nd semester, SY 2023-2024. | One-on-one | The Department Head together with a DPC member conducted the classroom observations and conducted meetings relative thereto. | | specify | Faculty and staff attendance are monitored through biometrics and logbook. They reminded to use appropriate teaching strategies and classroom management to improve performance in instruction. |
| Coaching Rose C. Capulla | Ms. Capulla was called to explain her reaction to the TPES results in the 1st semester Sy 2023-2024. Ms. Capulla mentioned that the TPES result was mainly because of the | | | | The faculty concerned was informed of the TPES results of the 1st semester, SY 2023-2024 and was given advice and reminders. |

| challenges that she encountered recently and did not mention those because some are too personal. | | |
|---|--|--|
| The Head advised Ms. Rose Capulla to introspect on her challenges, looking at it as a motivation to give extra effort in instruction. Additionally, there is a recognized need to enhance classroom policies and management, to have better TPES results. | | |

Note: Please indicate the date in the appropriate box when the monitoring was conducted.

Conducted by:

AL FRANCO M. VILLAROYA
Immediate Supervisor

Noted by:

GLENN GPAJARES
Next Higher Supervisor

"Exhibit H"

TRACKING TOOL FOR MONITORING TARGETS

(January-June 2024)

| | | | | TA | SK STATUS | |
|---|---|---|-----------------------|-----------------------|------------------------|------------------------|
| Major Final Output/ Performance Indicator | 'TASK | ASSIGNED TO | DURATION | Jan- March 2024 | April- June 2024 | REMARKS |
| MFO 2. Higher Education Services | | | | | | Actual accomplishments |
| PI 1. Number of FTE coordinated and implemented | Teaches GIE and AB Philo courses/subjects | Ms. Mary Ann G. Cobico Dr. Rose Capulla Dr. Jerry D. Imbong Mr. Al Franjon M. Villaroya Ms. Bethlehem A. Ponce Ms. Angelie Genotiva Mr. Errol Fernandez Dr. Guiraldo C. Fernandez, Jr. Mr. Dean Ruffel Flandez Mr. Aldrin Palermo Mr. John Martin Diao Ms. Ianvie Norean Miaga Ms. Alaina Larrazabal Dr. Glenn Pajares Dr. Max Teody Quimilat | January- June 2024 | | | exceeded the targets |
| | | Part-timers Boja, Kizzy Mae Cañezo, Xaviery Ric Lina, Kim Brian Rodriguez, Gerry Taripe, Elronter Torrente, Rhonah Rose Tripoli, Amor May Bargamento, Enrico Abelardo, Gella Mae Amigo, Jim Rhodel | February- May 2024 | ✓ | ~ | |

| | | Manacpo, Nicole Ivy | | | | in the second second |
|---|---|---|-----------------------|----------|----------|--|
| PI 4. Student Advising and Consultation Services Coordinated | Assists students through academic advising to college students | Mr. Al Franjon Villaroya Dr. Glenn Pajares Mr. John Martin Diao Dr. Guiraldo Fernandez, Jr. Dt. Jerry Imbong | January- May 2024 | √ | ✓ | interventions for the improvement of the students' performance |
| PI 5. Number of instructional materials developed/revised and utilized | Develops/revises instructional materials (Syllabus and Table of Specifications) | All faculty members | January- May 2024 | ✓ | ✓ | Followed the format prescribed by the university Due for submission at the end |
| PI 6. Number of grade sheets submitted on prescribed period MFO3. Research | Assesses students and submits grades to measure students' performance | All Faculty Members | May 2024 | | | of semester |
| Services PL2. Number of Articles | Submits articles for | Dr. Jerry D. Imbong Dr. Guiraldo C. | | | 1 | Published in international and national/local peered journals |
| Published in Peer Reviewed Journal | publication | Fernandez, Jr. | | | | |
| MFO5, Extension | | | | | | N. D. Heiman of habita |
| PI 5. Number of Extension Projects Conducted | and component leaders Mr. Al Franjor Mr. John Mart Dr. Bethlehen Ms. Angelie 3 Mr. Dean Ruf Dr. Rose Cap | Mr. Errol Fernandez Mr. Al Franjon Villaroya Mr. John Martin Diao Dr. Bethlehem Ponce Ms. Angelie Genotiva Mr. Dean Ruffel Flandez Dr. Rose Capulla | January- June 2024 | √ | | 1. Capacity Building of Intro to Philosophy of the Human Person 2. Saving Minamanwa: An Initiative to Preserve Minamanwa and the Mamanwa Indigenous Knowledge System and Practices |
| | | Dr. Guiraldo C. Fernandez | | | | Digital Storytelling for Primary Level(Project Digital World) |
| MFO 5. Support to Operations | Participates in all activities conducted by the department, college and the university | Faculty and Staff | January- June 2024 | √ | ✓ | Participated actively in all activities |
| PI 4. Number of in-house seminars/trainings/works hops/reviews conducted/attended | Attends/participates to trainings | Dr. Jerry Imbong Ms. Ianvie Norean Miaga Mr. John Martin Diao Mr. Beljun Enaya | January- June 2024 | ✓ | V | f-aculty and staff actively participated in |

do

1

| | Performs other functions assigned by the head, dear and the university | Faculty and Staff | January- June 2024 | √ | ✓ | Performed other functions duly assigned to the faculty and staff |
|--|--|--|-----------------------|----------|----------|--|
| MFO 6. General Administration and Support Services (GASS) | | | | | | |
| PI 1. Number of rooms, and surroundings maintained/cleaned | Supervises in the maintenance of building facilities; cleans dept classrooms and surroundings | Mr. Aldrin Palermo Mr. Cirilo Alipar, Jr. | January- June 2024 | √ | * | |
| PI 3. Number of hours spent on monitoring | Spends one (1) hour per week or 40 hours per year in monitoring on in logging in/out, and on classes handled by DPSS faculty". | Dr.Al Franjon Villaroya DPC Members | January- June 2024 | ✓ | V | |
| PI 4. Number of hours spent on coaching | Spends 1 hour per month or 5 hours per year in coaching (by individual/group) | Dr. Al Franjon M. Villaroya | January- May 2024 | ✓ | ~ | |
| | Conducts negular meeting with DLABS staff/faculty at least six (6) times a year | Dr. Al Franjon M. Villaroya | January- June 2024 | ✓ | / | |
| PI 5. Number of hours spent on performance tracking | Assigns the faculty members faculty workload and/or work assignments | Dr. Al Franjon M. Villaroya | January 2024 | ✓ | | |
| PI 7. Number of documents attended and served | Signs and approves request letter, grade sheets, syllabi, and other pertinent documents | Dr. Al Franjon M. Villaroya | January- June 2024 | ✓ | ✓ | |
| PI 8. Zero percent complaint from client served | Zero complaints from clients served | All Faculty and Staff | January- June 2024 | √ | V | no valid complaints |
| PI 9. Number of applicants screened and recommended | Screens and recommends applicants for 2 nd sem 2023-2024 | Head & Department Personnel Committee | January 2024 | ✓ | | |
| P9 Additional Outputs | | | - | | - | Actual accomplishments meets |
| Number of documents prepared and submitted on time | Preparation and submission of office requests and recommendations, faculty workload reports, Daily Time Record (DTR), leave | Administrative Staff | January- June 2024 | √ | • | targets |

| | application, cash advance and reimbursement, procurement, contracts, appointments, payroll, class roster, gracle sheet, and other documents. | | | | | | |
|--|--|--|--|--|--|--|--|
|--|--|--|--|--|--|--|--|

Prepared by:

AL FRANJON M. VILLAROYA
Department Head

Exhibit I

PERFORMANCE MONITORING FORM

Name of Employee: Glenn Pajares

| Task No. | Task Description | Expected Output | Date Assigned | Expected Date to Accomplish | Actual Date accomplished | Quality of Output* | Over-all assessment of output** | Remarks/ Recommendation |
|-------------|--|--|-----------------|-----------------------------|--------------------------|-----------------------|---------------------------------|----------------------------|
| 1 | Teach courses (Phlo 11 ethics general education, Phlo 110, Phlo 113) | Submits midterm and final grade sheets per course, and achieve an outstanding result in students' performance evaluation | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 2 | Assist students' concerns through students' consultation | Will help improve students' performance | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 3 | Class preparations | Will prepare quizzes, exams, and supplementary materials | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 4 | Submission of midterm grades and final grades | Grades will be submitted to the university registrar | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 5 | Submit proposal for research | Full-blown proposal submitted to OVPREI | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 6 | Submit proposal for extension project | Full-blown proposal submitted to OVPREI | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 7 | Advise Undergraduate students on their thesis | Thesis proposal (charters 1-3) | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 8 | Conduct Departmental Research Committee meetings | Attendance sheets and minutes of meetings | January 2024 | May 2024 | May 2024 | Impressive | Outstanding | |
| 9 | Perform other tasks assigned by the university | Committee meetings | January 2024 | Within the rating period | Within the rating period | Impressive | Outstanding | |

^{*} Either very impressive, impressive, needs improvement, poor, very poor ** Outstanding, very satisfactory, satisfactory, unsatisfactory, poor

Prepared by:

AL FRANJON M. VILLAROYA

Department Head

EMPLOYEE DEVELOPMENT PLAN

Name of Employee: Glenn G. Pajares

Performance Rating:

Aim:

To continue to be productive in all mandated functions of a faculty member

Proposed Interventions to Improve Performance and Competence and Qualification to assume higher responsibilities:

Date: January 2024 Target Date: December 2024

Step:

- a) Encouraged him to submit research and extension proposals and
- b) Encouraged him to present papers at national and international conferences.
- c) Encouraged him to become a thesis adviser to undergraduate students.
- d) Encouraged him to peer review the research works of faculty members in other institutions.
- e) Encouraged him to develop Learning guides/materials and textbooks, especially in Philosophy.
- f) Encouraged him to establish linkages with other institutions and organizations.

Result:

Prepared by:

AL FRANJON M. VILLAROYA

Department Head

Conforme:

Glenn G. Pajares Employee [Faculty]